

REPORT TO:	Health & Social Care Sub-Committee 10 th March 2020
SUBJECT:	Croydon's Integration Journey - update
LEAD OFFICER:	Matthew Kershaw, Chief Executive, Croydon Health Services and Place Based Leader for Health

POLICY CONTEXT/AMBITIOUS FOR CROYDON:

Include here a brief statement on how the recommendations address one or more of the Council's Corporate Plan priorities:

[Corporate Plan for Croydon 2018-2022](#)

ORIGIN OF ITEM:	The Sub-Committee is reviewing the integration of the health service in Croydon as part of its work programme
BRIEF FOR THE COMMITTEE:	The Sub-Committee is provided with an update on the ongoing integration journey for its information.

1. EXECUTIVE SUMMARY

- 1.1 A full account of Croydon's integration journey so far was shared with the HOSC at its meeting in January. This is therefore a brief update on recent developments, particularly progress towards the new governance arrangements that start on 1st April.

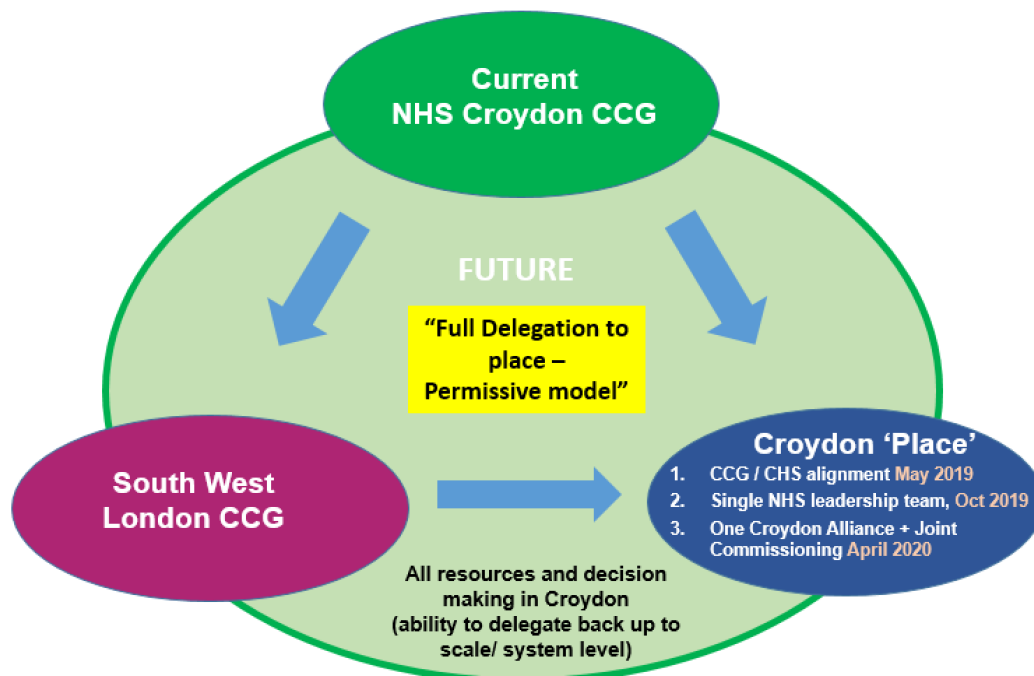
CROYDON'S INTEGRATION JOURNEY - UPDATE

2. A single CCG for South West London

- 2.1 In October 2019, the GP memberships and Governing Bodies of the six South West London CCGs (Croydon, Kingston, Merton, Wandsworth, Richmond and Sutton), voted in favour of merging into a single CCG for South West London.
- 2.2 In coming together, the aims of the six CCGs are to:
- Move from the purchaser/provider split into integrated care systems
 - Build on the successes that our working together has delivered for patients
 - Reduce duplication to invest in frontline services
 - Ensure that care is planned and delivered locally, with strong clinical leadership
 - Invest in new primary care networks of GP practices and ensure that GPs receive the same level of support, or better

- 2.3 The SWL CCG will form a key part of the SWL 'integrated care system' (ICS) which we hope will be approved to commence in April. The ICS will increasingly take responsibility on behalf of NHSE and NHSI for the NHS in this geography, whilst delegating the majority of powers to each of the six boroughs of which it is comprised.
- 2.4 In Croydon, that will be through a Croydon Borough Committee which we are designing locally with the following commitments in place:
- Full delegation to Croydon Local Committee from SWL CCG
 - GP clinical majority on local committee
 - Decisions relating to local care in Croydon will be made in Croydon with partners

Full delegation from South West London CCG to Croydon Place



3. Progress towards 1st April

- 3.1 Since the January HOSC, the first joint meeting of the CCG Governing Body and CHS Trust Board has taken place in public. Whilst this was a significant landmark, we fully recognise the need to iterate both format and content to ensure the meeting works effectively for members of the meeting and for the public. The next version of this joint meeting of commissioner and provider will be in April, when we will meet for the first time as the 'Croydon Health Board', comprising the CHS Trust Board and the Croydon Borough committee of SWL CCG. Croydon borough council will be represented in the Croydon Health Board (as they are now in the corresponding committees) and at the SWL level.
- 3.2 A working group of the CCG, Trust and local authority is liaising with SWL CCG to finalise the detail of these arrangements.

4. Ambitions beyond 1st April for further integration

- 4.1 Our integration journey builds on the achievements of the One Croydon Alliance, which brings together partners from across the borough to deliver integrated services. One Croydon continues to be a critical part of our place-based structures.
- 4.2 Further meetings and workshops have taken place between the joint executive team of Croydon CCG/CHS and the borough to deepen our integrated working. Our common ambition is to move by April 2021 to a single Croydon Health and Care Board, with responsibility for health and care in Croydon. Through our joint working, we have developed our thinking further on how we will create this place-based governance.

5. Conclusion

- 5.1 Croydon is increasingly seen nationally as a trail-blazer in developing place-based integration. This is already starting to result in improved outcomes, for example:
 - the Living Independently for Everyone LIFE service has saved 992 hospital admissions between April and November 2019
 - our collaborative 'repatriation' programme, which aims to treat Croydon patients in Croydon, has seen the percentage of new outpatient activity kept in the borough rise from 71% to 80%, bringing benefits to patients and financial sustainability.
- 5.2 Through strong leadership, vision and the investment of time and commitment, significant progress continues to be made to establish strong, collaborative relationships and dissolve governance and organisational barriers. Increasingly that is enabling better decisions about resource allocation and service delivery, which in turn is driving better outcomes for people and residents.

CONTACT OFFICER: Simon Trevaskis – Senior Democratic Services & Governance Officer – Scrutiny

APPENDICES TO THIS REPORT

None

BACKGROUND DOCUMENTS:

None